

The Sabancı Group in Brief

Sabancı Holding is the parent company of the Sabancı Group, one of Turkey's leading industrial and financial conglomerates.

The Sabancı Group is composed of 65 companies, many of which are recognized market leaders in their respective sectors. Sabancı Holding's main business ventures range far and wide, encompassing financial services, which include banking and insurance, as well as tires, and tire reinforcement materials, automotive, food and retailing, chemicals, cement, textile, energy, paper and packaging materials, tourism and international trading. Furthermore, Sabancı Holding has controlling interests in 13 companies listed on the Istanbul Stock Exchange.

The companies of the Sabancı Group currently operate in 12 foreign countries and market their products in various regions of Europe, the Middle East, Asia, North Africa and North and South America. Capitalizing on its strong reputation and instant name recognition in addition to its positive local relationships and knowledge of and experience in the Turkish market, the Sabancı Group has grown through the expansion of existing core businesses and the formation of joint ventures. Sabancı Holding's multinational business partners include such prominent companies as Bridgestone, Toyota, Bekaert, Heidelberg Cement, Carrefour, Dia, Hilton International, Mitsubishi Motor Co., International Paper and Philip Morris.

In addition to coordination of finance, planning and human resources functions, Sabancı Holding determines the Group's vision and strategies, thus creating shareholder value through synergies across Group companies.

In 2005, the consolidated revenue of Sabancı Holding was US\$ 10.6 billion with a net income of US\$ 514 million.

The Sabancı Family is collectively Sabancı Holding's major shareholder with 74.7% of the share capital. Sabancı Holding shares are traded on the Istanbul Stock Exchange with a free float of 25.3% and depository receipts are quoted on SEAQ International and Portal.